

Evaluating the Contribution of an Innovation Network to Resilient Agri-Food Systems

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Core Organic II Project:
,HealthyGrowth – from niche to volume with integrity and trust‘

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Overview

I. Introduction

- Background, hypothesis, objective

II. Approach and analysis

- Operationalization of the resilience concept
- Application to the innovation network

III. Conclusions

I) Introduction

- Food and farming sector: Overall need to produce more food and improve food and resource distribution - “Producing more with less”
- Agricultural innovations are urgently needed due to significant challenges facing the agri-food sector such as protection of water and soil, climate change mitigation and adaptation, ecosystem services ...



➔ New EU strategies, concepts and policy measures are put in place

European Innovation Partnership (EIP-Agri)

- European Innovation Partnership for Agricultural Productivity and Sustainability implements over-arching EU strategies “Horizon 2020 ” and “Innovation Union 2020”
- Objective: Closing the innovation divide as fast as possible!
- Key words: Communication and networking, partnership and cooperation, enhancing resilience, social innovation



Our hypothesis

Close cooperation of all actors in value-based food chains

- Improved efficiency and competitiveness
- Reduced negative environmental impacts of farming
- Fostering positive social and environmental effects
- Higher number of innovations, quicker disseminated
- Improved resilience of farms, food businesses and rural economy at large

vs. limited cooperation

- Reduced efficiency
- Increasing inequalities within sector and between regions
- Unbalanced development of the three axes of sustainability
- Lower rates of innovation and development
- Reduced resilience

Objectives

- To learn more about the interrelation between network activities and the related contributions to resilient farming and food chains.
- To develop and test a methodological framework for the assessment of the impacts of network activities.
- If possible, to measure/evaluate the impacts of the innovation network.

➔ All related to the agri-food innovation network of Eberswalde University in north-eastern Germany

II) Approach and analysis

1. Operationalization of the resilience concept and application to farming and food chains
2. Application to the agri-food innovation network of Eberswalde University



Relevant literature

Autor	Particular aspect elaborated
Folke (2003)	Measuring resilience is not only a status analysis, but resilience can be as well a process of learning and adaptation
Darnhofer & Milstad (2003)	The socio-economic dimension is highly relevant for measuring resilience in the agri-food sector (this is a difference to a merely ecosystem-based assessment)
Darnhofer (2010)	Particular relevance of social factors and impacts as well as the farmer's management of production systems and skills (the farmer as entrepreneur)
Milestad & Kummer (2012)	Resilience is nurturing diversity for re-organisation and renewal

Resilience in the agri-food sector

(based on Darnhofer 2004)

1. Diversity as an asset in re-organisation and renewal (property/status)
2. Buffer capacity: Ability to buffer small disturbances (smaller adaptations, short term)
3. Adaptive capacity: Ability of system to adjust and ‘develop’ (continuous change of system, ‘development’)
4. Transformative capacity: new basic operating assumptions for the long term (farmer as decision-maker; structural, longer-term adjustment)

Application of the concept to the agri-food innovation network

Several on-going cooperative study and research projects

Learning:

- Regular study projects as part of the bachelor and master curriculum

Research:

- Values-based food chains (HealthyGrowth)
- Climate change adapted arable farming (INKA BB)
- Direct marketing concepts (Lifelong Learning I)
- Strengthening competitiveness of typical farming systems (Lifelong Learning II)



Status-quo of the network

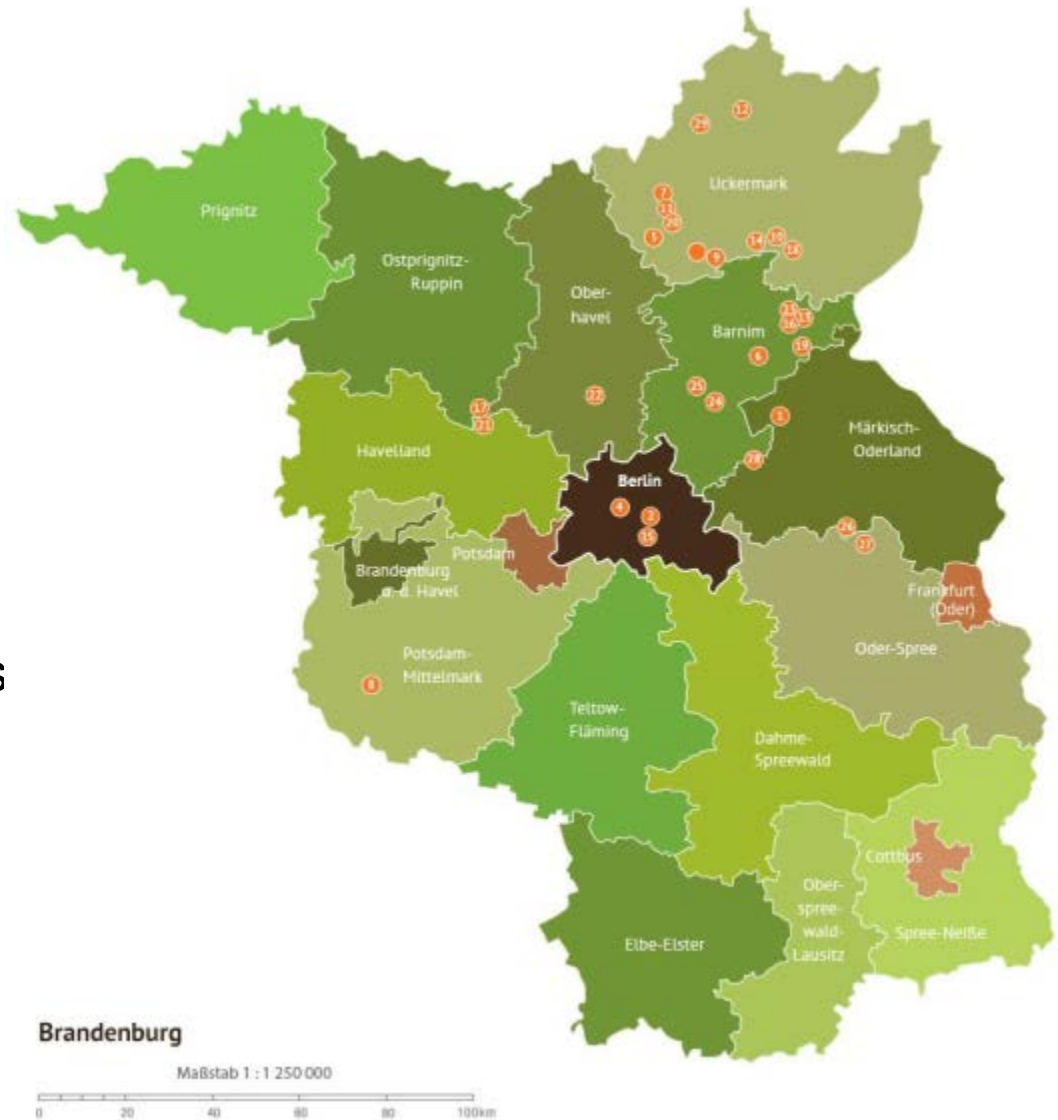
Establishment since 2004

80 cooperating farms and enterprises, thereof

30 contract partners and

50 associated enterprises

- Farmers
- Processors
- Merchants/wholesalers
- Stakeholders
- Researchers/teachers
- Students at HNEE



Types of contribution to the agri-food sector

Economics



Knowledge Transfer



Science/Learning



III) Assessment

Component 1	Relevant aspects	Actual contribution
Diversity as an asset for reorganisation and renewal	<ul style="list-style-type: none">• Diversity of farms and marketing channels• Diversity of networks (private and professional) and of the farming community• Diversity in production systems etc.	<ul style="list-style-type: none">• Offers of the working group 'Alternative marketing concepts' for organic farms• 'Studying' alternative production systems on other partner farms or organic demonstration farms• Cooperation with organic associations or farm international farm comparative network – learning about other systems <p><i>Yes!</i></p>

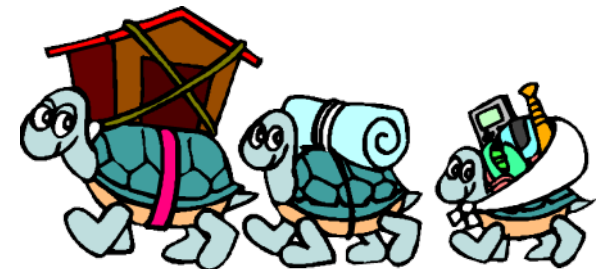
Component 2	Relevant aspects	Actual contribution
Buffer capacity	<ul style="list-style-type: none"> • Ability to buffer small disturbance • Short-term perspective • Assimilation without change in structure/temporary reallocation of resources • Relevant preconditions: Flexibility, curiosity, able to handle small risks, open-minded, participation 	<ul style="list-style-type: none"> • Variety of information sources (national, local, international, practical, theoretical, informal) • Variety of learning approaches: workshops, open farm days, on-farm trials • Continuous or new research & working group project and other HNEE activities <p style="text-align: right;"><i>Yes!</i></p>

Component 3	Relevant aspects	Actual contribution
Adaptive capacity	<ul style="list-style-type: none"> • Ability of a system to adjust and 'develop' • Realising continuous changes as a response to external drivers • Allowing development while staying within current system • Learning from success and failure 	<ul style="list-style-type: none"> • Greater variety of information sources and learning approaches • Improved knowledge management • Enhanced trust in information provided • Increased trust in continuity of network relationships and support • Improved methods of reflexion (successes/ failures) • Improved exchanges among farmers and with other actors in food chains <p style="text-align: right;"><i>Yes!</i></p>

Component 4	Relevant aspects	Actual contribution
Transformative capacity	<ul style="list-style-type: none">• New basic operating assumptions for the long term• Ability to implement radical changes (farmer as decision-maker)• Shifts in perception, new pattern of interaction• Structural changes• Transformation may be gradual or abrupt/surprising	<ul style="list-style-type: none">• Direct and indirect contributions of the network to transformative capability• Multi-level nature of the network's contributions and impacts <p><i>Difficult to measure!</i></p>

Open questions

- How to assess the impact of network activities on farmers' risk management and on risk aversity?
- How to address the farmers' apparent inertia - which can be positive (reducing risks) as well as negative (hampering change, reducing adaptive and transformative capacity)?
- How to assess multi-level and inter-scale effects, and specifically the impact of network activities on individual farm or food enterprises?



III) Conclusions

1. Assessment of impacts on resilience remains a challenge.
2. Application of resilience concept to the agri-food sector is important and needs further development.
3. The application of the resilience concept to an innovation network helps to highlight a variety of issues related with learning and change processes.
4. The analysis indicates that an innovation network can contribute to resilience – but, verification is difficult.

Thank you!



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BÖLN

Bundesprogramm Ökologischer Landbau
und andere Formen nachhaltiger
Landwirtschaft



Bundesministerium
für Ernährung
und Landwirtschaft



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