# **CORE Organic**

**CORE Organic Project Series Report no.** 

**Final Report of WP3** 

### Development and evaluation of a HACCP based surveillance and management system







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This project is one of the eight research pilot projects selected in 2007 for transnational funding by the partners of the CORE Organic ERA-net project. The pilot projects, which are running in the period 2007 – 2010, are:

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actec.coreportal.org

ANIPLAN Planning for better animal health and welfare: aniplan.coreportal.org

FCP How to communicate ethical values: fcp.coreportal.org

**COREPIG** A tool to prevent diseases and parasites in organic pig herds: corepig.coreportal.org

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A pdf can be downloaded free of charge from the project website at: http://www.coreorganic.org/research/projects/corepig/index.html (to be launched 01.09.2011)

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## **CORE Organic**

"COREPIG - A tool to prevent diseases and parasites in organic pig herds"

#### **Abstract**

Organic farmer repeatedly face problems with suckling piglet mortality, weaning diarrhoea, endoparasites and farrowing/reproduction. These problems are multifactorial, they are caused by many factors whereby the key factors often differ from farm to farm. Thus, it was the aim of the 3<sup>rd</sup> work package of Corepig to develop a management tool based on the HACCP (hazard analysis critical control points) principle, which can be used by farmers, advisers and veterinarians to solve health problems on organic pig farms.

Several teams of experts for organic pig production including advisers and researchers created four risk assessment protocols, one each for suckling piglet mortality, weaning diarrhoea, endoparasites and farrowing/reproduction problems. As the lists of possible risk factors are long and complex, the assessment protocols were incorporated into semi-automated MS Excel® files. The tools were tested on 32 farms in Austria, Denmark, France and Germany, where risks for the four problem areas could but reduced on 72% of farms. Farmers as well as advisers acknowledged the HACCP based management tools as valuable helps for organic pig production.

The revised tools and their descriptions can be downloaded from the project homepage at <a href="http://www.coreorganic.org/research/projects/corepig/index.html">http://www.coreorganic.org/research/projects/corepig/index.html</a> (to be launched 01.09.2011).

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#### Introduction

Suckling piglet mortality, weaning diarrhoea, endoparasites and farrowing/reproduction problems are recurrent problems in (organic) pig production. They are multifactorial problems, meaning they depend on a complex net of causal factors, the combination of which differs from farm to farm. It is therefore often hard to find suitable solutions for these problems, and farm-individual approaches are needed. Thus, it was the aim of the 3<sup>rd</sup> work package of Corepig to develop management tools based on the HACCP (hazard analysis critical control points) principle, which can be used by farmers, advisers and veterinarians to solve health problems on organic pig farms.

#### **Methods**

#### **Preparation**

The first step in the development of HACCP based management tools was to collate knowledge on the causation of suckling piglet mortality, weaning diarrhoea, endoparasites and farrowing/reproduction problems. This was done through a thorough review of the currently available literature and discussions with organic pig production experts (researchers, advisers, veterinarians and farmers).

#### **Draft HACCP based management tools**

Based on the collected knowledge four draft HACCP based management tools were developed in France. They consisted of checklists with risk factor evaluations and suggestions for solutions and were applied on 8 farms in France. Four weeks after assessment, farmers were sent a risk factor profile of their farm together with background information on the causal relationships and possible solutions, the implementation of which was then discussed via phone. Farms were re-assessed six to nine months later and feedback from the farmers on the tools collected. In addition, at the 2<sup>nd</sup> visit all information from both visits was entered in the new, semi-automated version of the tools (see below) and new measures of improvement discussed with the farmers.

#### Semi-automated HACCP based management tools

The four draft tools were integrated into four semi-automated HACCP based management tools to be applied on farms. The risk factor lists of the draft tools were revised and transferred into Microsoft Excel® files with macro programming in order to facilitate the selection of the most relevant influences on the farm. The relevance of single influences was determined based on the literature review and expert/adviser discussions and coded by weighting risk factors. The layout and programming was based on the "HAT- Tailbiting tool" (Taylor and colleagues, Bristol University, personal communication).

All tools were translated into German, French and Danish and applied in the respective national language. For testing the parasite tool in Austria and Germany outdoor farms were selected, because indoor farms had low parasite prevalences. All other farms were selected among those visited for WP2, from other national projects or were suggested by advisors, based on whether they had a problem with one of the topics addressed by the tools and whether they were willing to participate. The tool to be applied was chosen according to the main problem on the farm.

The tools were tested and implemented on 24 farms in three countries (see table) using the following procedure:

- 1<sup>st</sup> farm visit: farm assessment, printing of farm specific report, discussion of report with farmer and determination of what to improve and how. For endoparasites tool: collection of faecal samples.
- 2<sup>nd</sup> farm visit, approximately six months later: Repeat of 1<sup>st</sup> visit plus opinion questionnaires on the tool as well as on improvement measures suggested at 1<sup>st</sup> farm visit. In France, the semi-automated tools were applied at the 2<sup>nd</sup> farm visit. For endoparasites tool: collection of faecal samples.

**Table 1**: Overview of numbers of farms where tools were applied in the partner countries:

tool topic	ΑT	DE	DK	FR <sup>a</sup>	total
parasites	2	2	0	3	7
weaning diarrhoea	2	2	3	4	11
piglet mortality	2	2	2	5	11
reproduction and farrowing problems	2	2	3	4	11
N tools applied per farm	1	1	1	2	1 to 2
total N farms visited	8	8	8	8	32

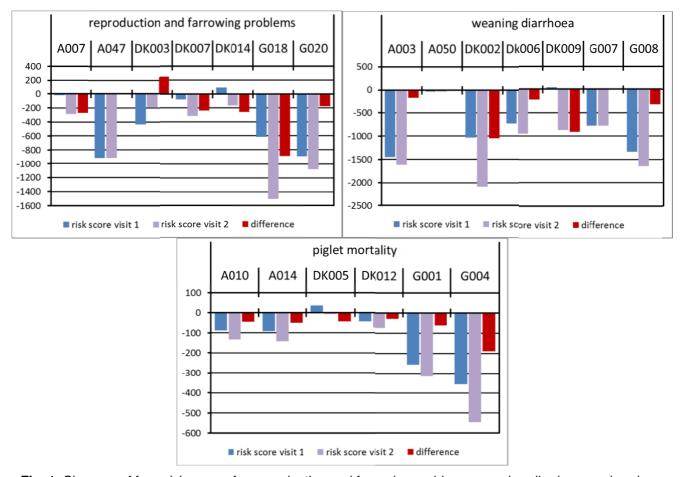
<sup>&</sup>lt;sup>a</sup> France applied a draft tool at first visits and the draft and project-level tools at second visits

#### Results

All results will be presented on international level, as the aim of Corepig was to find solutions on an EC-level rather than for single EC countries. In addition, the number of farms used for testing the HACCP based management tools was not large enough to allow representative conclusions by country. French results will be presented separately as the procedure applied in France was slightly different.

#### **Tool effectiveness**

Tools were evaluated by comparing the risk situation on the farms at the 1<sup>st</sup> and 2<sup>nd</sup> visit by summarising all risk factor weights in a risk score. The higher the risk score, the higher the risk for a problem, hence if the risk score was reduced from 1<sup>st</sup> to 2<sup>nd</sup> visit the risk for the problem addressed was reduced by the implementation of improvements suggested by the tool.



**Fig. 1**: Changes of farm risk scores for reproduction and farrowing problems, weaning diarrhoea and suckling piglet mortality on 20 **Austrian**, **Danish and German farms**. Red column show the difference between risk score at the 1<sup>st</sup> farm visit (blue) and the 2<sup>nd</sup> farm visit (violet). If the difference is negative, risk has been reduced on the farm. There were no parasite problems on farms visited.

In France, where two (draft) tools were applied per farm, risk scores for the outcome addressed could be reduced from 1<sup>st</sup> to 2<sup>nd</sup> visit in 10 out of 16 cases, were not changed in 4 cases and in 2 cases the risk scores increased. In Austria, Denmark and Germany one tool was applied per farm and risk scores could be reduced on 16 out of 20 farms by the application of the HACCP based management tools. Risk scores did not change on 3 farms and increased on 1 farm (**fig. 1**). None of the 4 Austrian and German farms visited with the parasite tool had a problem with parasites and thus no measures from the tool were implemented. However, the HACCP based management tool was also applied on those farms twice in order to identify and monitor the situation.

#### **Tool evaluation by farmers**

The participating farmers completed an evaluation questionnaire which contained questions regarding the tool in general as well as questions about the implementation of improvements suggested by the tool (Appendix II).

In general, farmers (n = 24) regarded the tool as a useful help for farm management. They rated the layout and content of the farm report at 6.5 out of 10 points (**table 2**). Even though most of the factors listed were known to farmers they used information from both, the list with suggested improvements (negative list) as well as the list of measures which are already being implemented on the farm (positive list). Farmers could mostly see the tool to be applied a production adviser, with or without assistance by the farmer.

Table 2: Evaluation results for tool in general from Austria, Denmark and Germany (24 farms).

question	possible answers	N ans- wers	% of answers median (min / max)
How valuable was the graphic summary as a whole?	1 (no value),, 10 (very valuable)	15	7 (1 to 10)
How valuable was the negative list as a whole?	1 (no value),, 10 (very valuable)	23	6 (1 to 10)
How valuable was the positive list as a whole?	1 (no value),, 10 (very valuable)	23	7 (1 to 10)
Did the positive list provide any useful information concerning management of the problem?	1 (little),, 10 (much)	23	6 (1 to 10)
Did you discuss the positive list with employees or advisers during	<ol> <li>Employees</li> <li>Adviser</li> </ol>	22	1: 32 % 2: 14 %
the implementation process?	3. None		3: 55 %
Did you include items from the	yes/no	21	yes: 48 %
positive list in implementing the action plans?			no: 52 %
Did the lists point to any risk fac-	1. No	23	yes: 17 %
tors that surprised you:	2. Yes -which risk factors?		no: 83 %
Would you appreciate completing	<ol> <li>Yes if I can do it myself</li> </ol>	25	1: 36 %
the questionnaire and check list	2. Yes if the adviser has got the		2: 28 %
regularly e.g. 1-2 times a year to	tool		3: 16 %
monitor your risk profile and adjust your actions?	<ul><li>3. No, only in case of problems</li><li>4. No it is not relevant in my herd</li></ul>		4: 4 %
In the future how do you reckon the	1. Questionnaire and check list on	32	1:9%
tool could be used?	Internet completed by farmer him-		2: 31 %
	self/herself and actions imple-		3: 28 %
	mented without advisory assis-		4: 3 %
	tance		
	<ol><li>Completed by farmer and ac-</li></ol>		
	tions discussed with adviser		
	<ul><li>3. Tool used by production adviser</li><li>4. Tool used by vet</li></ul>		

The biggest obstacle for implementing suggested improvements were housing constraints (27 % of non-implemented solutions; **fig. 2**), meaning the improvement could only have been implemented by changing the housing environment on a larger scale. Other reasons for non-implementation

included having already tried the solutions but without success, or willing to implement it but not being able to do it at the time.

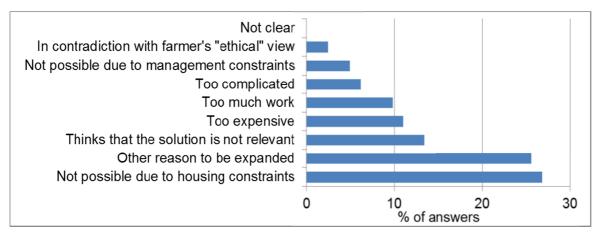
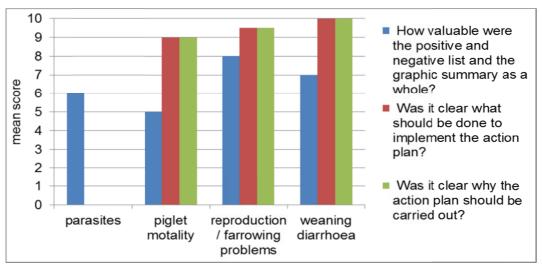


Fig. 2: Reasons given by farmers in **Austria**, **Denmark and Germany** why they did not implement a solution suggested by the tool (28 farms).

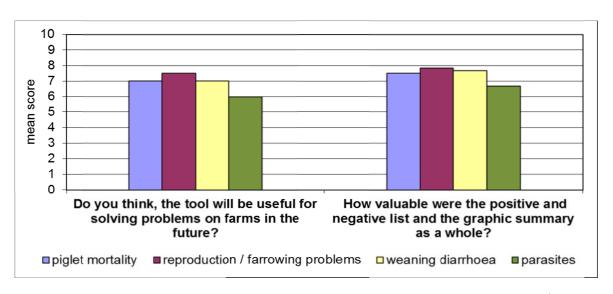
Farmers generally understood the content and reasoning of solutions (action plans) suggested by the tool, yet their motivation for implementation depended on single solutions (**table 3**, next page). The solutions which were implemented fitted fairly well into the work schedules, especially as most implemented solutions cost less than 1 extra hour of work per day. However, several solutions were not feasible, mostly due to housing constraints (see above). 52 % of solutions were not carried out through the trial period and farmers were medium satisfied with the effect of the solutions. Regarding the latter, the 6-month short trial period as well as compliance should be taken into account. 55 % of the implemented solutions will be carried on after the trial.

Evaluation results differed somewhat between tools, especially regarding the value of the farm report (positive list, negative list, graphical overview) for which the reproduction and farrowing tool was ranked highest (**fig. 3**, next page). Nevertheless, due to the relatively small sample size of 6 to 7 farms per tool (4 for parasites) single ratings can have strong influence. None of the farms assessed with the parasite tool had problems with endoparasites and thus no solutions were suggested or implemented.



**Fig. 3**: Evaluation by tool: Answers were given on a scale from 1 (not valuable / not clear) to 10 (very valuable / very clear; mean scores) (data from **Austria, Denmark and Germany**, 24 farms). Parasite farms did not have a problem with parasites and therefore were not suggested improvements.

In France, where draft tools had been applied at the 1<sup>st</sup> and the semi-automated tools at the 2<sup>nd</sup> visit, farmers valued the farm reports higher (**fig. 4**), maybe because they had the 1<sup>st</sup> assessment to compare it against. In general, French farmers also regarded the tools as a useful help for farm management (**fig. 4**).



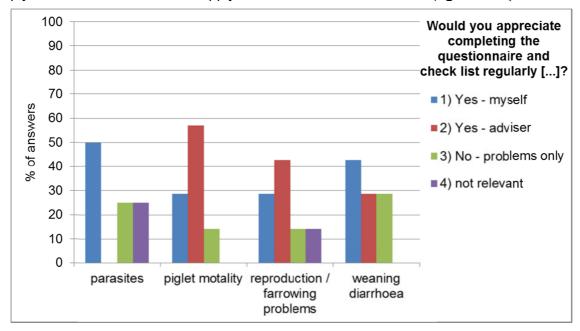
**Fig. 4**: Tool evaluation by **French farmers** (n = 8). In France, draft tools were applied at  $1^{st}$  visit and the semi-automated tools at  $2^{nd}$  visit. Answers were given on a scale from 1 (not valuable) to 10 (very valuable).

**Table 3**: Evaluation of suggested solutions (28 farms in **Austria**, **Denmark and Germany**; numbers of solutions rated given in in column N).

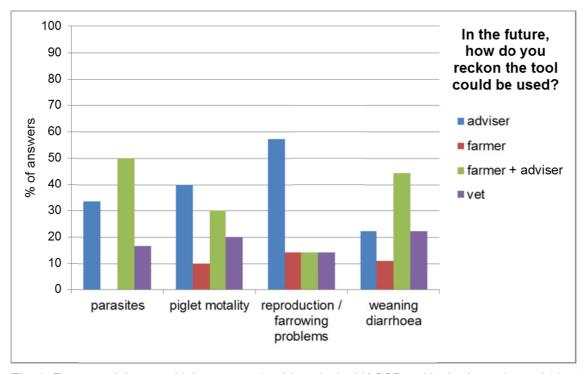
question	possible answers	N ans- wers	% of answers median (min to max)
Was it clear what should be done to implement the action plan?	1 (not clear),, 10 (very clear)	38	9.7 (4 to 10)
Was it clear why the action plan should be carried out?	1 (not clear),, 10 (very clear)	38	9.6 (7 to 10)
Was the action plan carried out the whole trial period?	yes/no	36	yes: 48 % no: 52 %
Was the action plan easy feasible on your farm?	1 (not easy),, 10 (very easy)	36	5.4 (1 to 10)
Was the action plan easy to respect?	1 (not easy),, 10 (very easy)	38	5.6 (1 to 10)
How did the action plan fit in your daily/weekly/ monthly work schedules?	1 (bad),, 10 (good)	37	7.1 (1 to 10)
How did you instruct your employees?	<ol> <li>Discussed the action plan and put into work plan</li> <li>Put into work plan</li> <li>Put it into a notebook</li> <li>Carried out the action plan myself</li> <li>Something else</li> </ol>	38	1: 13 % 2: 0 % 3: 0 % 4: 44 %
How motivated were you to implement this action plan?	1 (little),, 10 (much)	38	7.6 (1 to 10)
How much extra work did the action plan cost?	1. < 1 hour a day 2. > 1 hour a day 3. < 1 hour a week 4. >1 hour a week	28	1: 43 % 2: 0 % 3: 31 % 4: 26 %
Are you satisfied with the effect of the action plan?	1 (not at all),, 10 (very)	29	6.3 (1 to 10)
Will you still conduct the action plan when the trial period ends?	yes/no	33	yes: 55 % no: 45 %
Did you consult your advisers during the implementation process?	Did it myself without consulting an adviser     Did it after consulting an adviser     My adviser implemented it     Something else	38	1: 90 % 2: 0 % 3: 0 % 4: 10 %
Would an adviser visit improve the implementation process?	1 (little),, 10 (much)	30	1 (1 to 6)

Many farmers in Austria, Denmark and Germany would be willing to apply the HACCP based management tools regularly if they were assisted by an adviser (**fig. 5**). This is also reflected in the answers given to who should apply the tools in the future (**fig. 6**).

French farmers were even more motivated than farmers in Austria, Denmark and Germany to apply the tool in the future or to apply it without external assistance (**fig. 7 a + b**).



**Fig. 5**: Farmer opinion on "Would you appreciate completing the questionnaire and check list regularly e.g. 1-2 times a year to monitor your risk profile and adjust your actions?" (data from **Austria, Denmark and Germany**, 24 farms). Possible answers were: 1) Yes if I can do it myself, 2) Yes if the adviser has got the tool, 3) No, only in case of problems, 4) No, it is not relevant in my herd (multiple answers possible).



**Fig. 6**: Farmer opinion on which persons should apply the HACCP tool in the future by tool (data from **Austria, Denmark and Germany**, 24 farms; multiple answers possible).

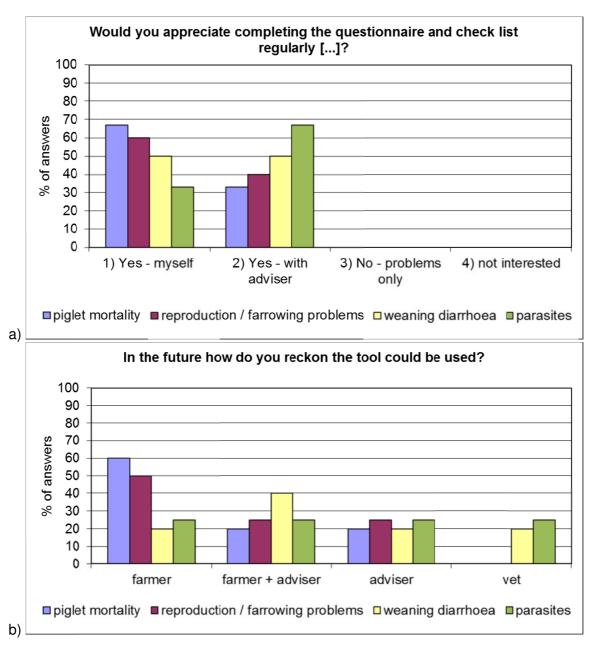


Fig. 7 a + b: Future use of the HACCP based management tools as assessed by 8 French farmers (multiple answers possible).

#### Tool evaluation by advisers

The project-level tools were demonstrated to local organic pig advisers in Austria, Denmark, Germany and France in seminars. In addition, selected advisers in all four countries were introduced to the Piglet Mortality tool in workshops. Advisers were asked to list the in their opinion most important risk factors for piglet mortality and rank a selection of risk factors for piglet mortality used in the tool. Additionally they were encouraged to use the tool themselves and thereafter complete an opinion questionnaire on the tools in general (appendix III).

Like the farmers, advisors generally acknowledged the HACCP based management tools as useful tools for organic pig production. The positive and negative list included in the HACCP based tools was regarded as a good starting point for discussion with the farmer. The advisors suggested that the tool should be further developed to include only country specific aspects and that solution proposals could benefit from cost-benefit-analyses.

#### Publishable HACCP based management tools

All suggestions by farmers, advisers and researchers who applied the tools were collected and used to revise the tools. The revised for improving problems with piglet mortality, reproduction / farrowing problems, weaning diarrhoea or endoparasites can be downloaded

- in English: http://dl.dropbox.com/u/9437274/HACCP-tools\_EN.zip
- in German: http://dl.dropbox.com/u/9437274/HACCP-tools\_DE.zip
- in French: http://dl.dropbox.com/u/9437274/HACCP-tools FR.zip.

The tools for weaning diarrhoea and reproductive problems were additionally revised by the French partners INRA and IBB (funded nationally) and are available in French at http://www.interbiobretagne.asso.fr/elevage-2-45.html#corepig (http://www.interbiobretagne.asso.fr/upload/File/Recherche/Elevage/Corepig/Corepig\_Outil\_Diarrhees\_PS\_1\_0.xls, http://www.interbiobretagne.asso.fr/upload/File/Recherche/Elevage/Corepig/Corepig\_Outil\_Fertilite\_1\_0.xls).

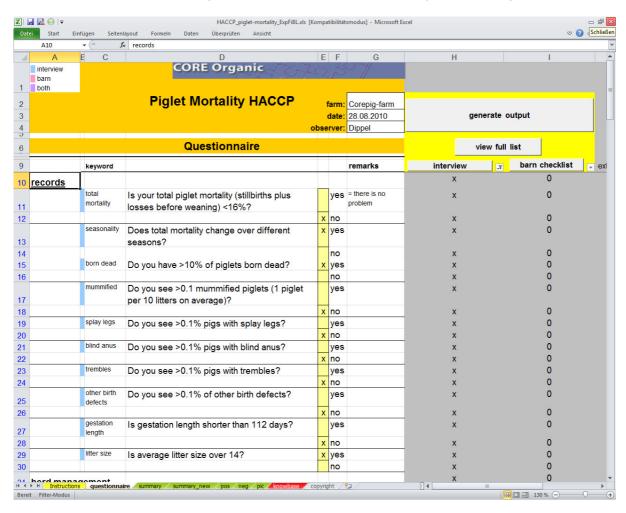
Each tool consists of three parts: 1) a questionnaire for the farmer, 2) a check list to be used in the barn and 3) the farm specific report. An information sheet is available for each of the four tools at <a href="http://www.coreorganic.org/research/projects/corepig/index.html">http://www.coreorganic.org/research/projects/corepig/index.html</a> (to be launched 01.09.2011).

### Appendix I: Case farm

This section demonstrates the HACCP based management tool for piglet mortality by going through the application process on a fictional farm. We recommend that the tools be applied by the farmer together with an adviser or veterinarian in order to include the "fresh eye" of an outsider. The tool comes as a Microsoft Excel® file, which starts with a page with instructions. The procedure starts with an interview, continues with a housing inspection and finishes with the generation and discussion of the farm specific report. The structure is identical for all tools (piglet mortality, reproduction / farrowing problems, weaning diarrhoea and endoparasites) and will be demonstrated here for piglet mortality.

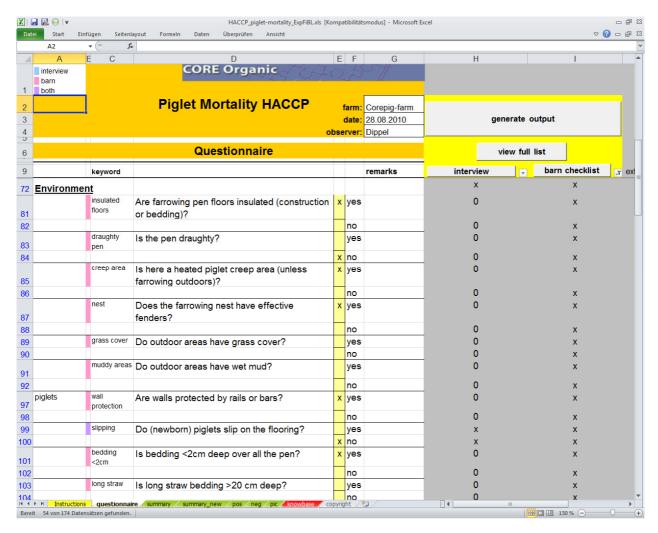
#### **Farmer interview**

The farmer (or manager of the relevant section) is interviewed in order to collect background and management information. The questions for the farmer are selected by pressing the macro button "interview". Questions can be printed out or be answered directly on the computer.



#### **Housing checklist**

The next step is an inspection of the animal's environment with a prepared list of questions. The list is generated by pressing the button "barn checklist".



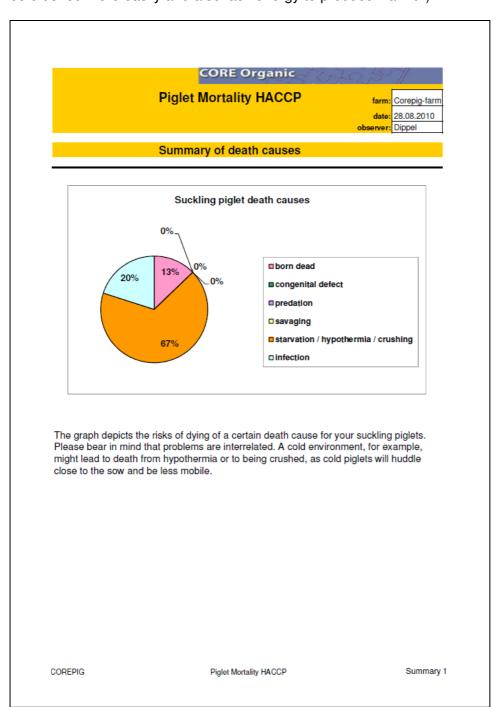
#### Farm report

All information from interview and housing checklist is integrated into a farm specific report, which is generated by pressing the macro button "generate output". The report consists of four parts: a) a summary of potential death causes, b) a list of preventive actions already being taken on the farm, c) a graphical overview of the risk situation for piglet mortality on this farm, and d) a list of high impact risks which are prevalent on the farm and should be changed.

#### a) Summary of potential death causes

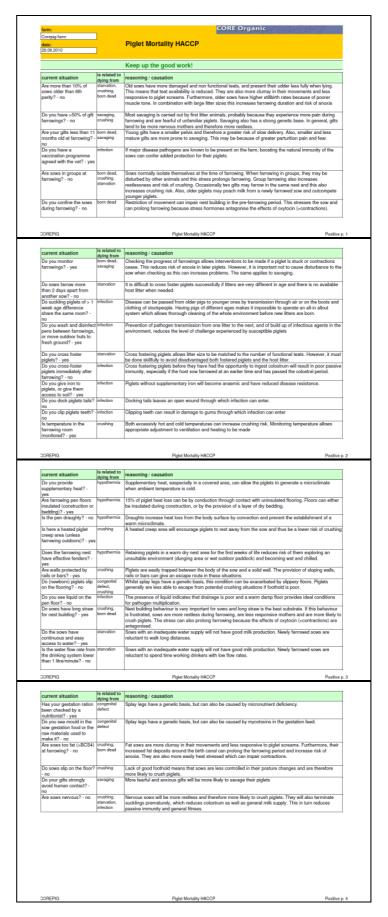
The graph depicts the potential causes for suckling piglet death based on the risk assessment. It serves as an orientation for finding the main problem area.

On this farm most suckling piglets will probably die of starvation/hypothermia/crushing, three causes which are linked with each other (e.g. if there is lack of milk piglets will become weak and thus be crushed more easily and also lack energy to produce warmth).



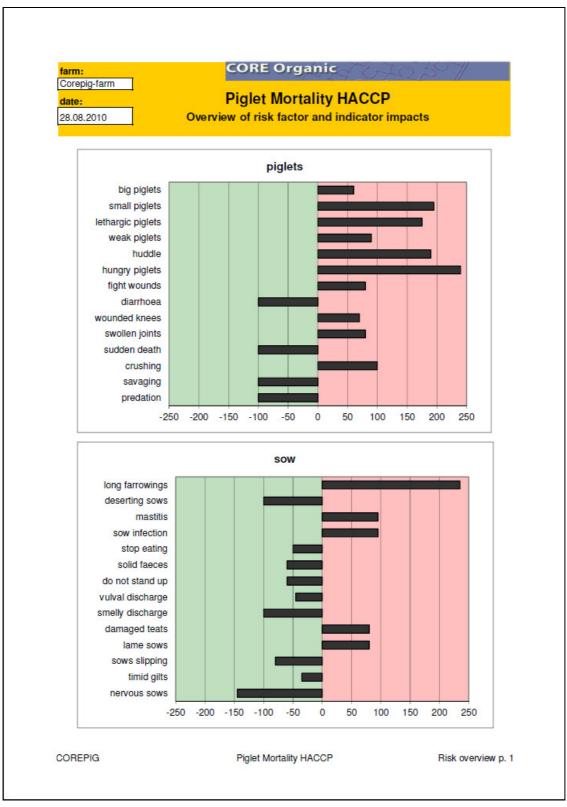
#### b) List of preventive actions already being taken on the farm

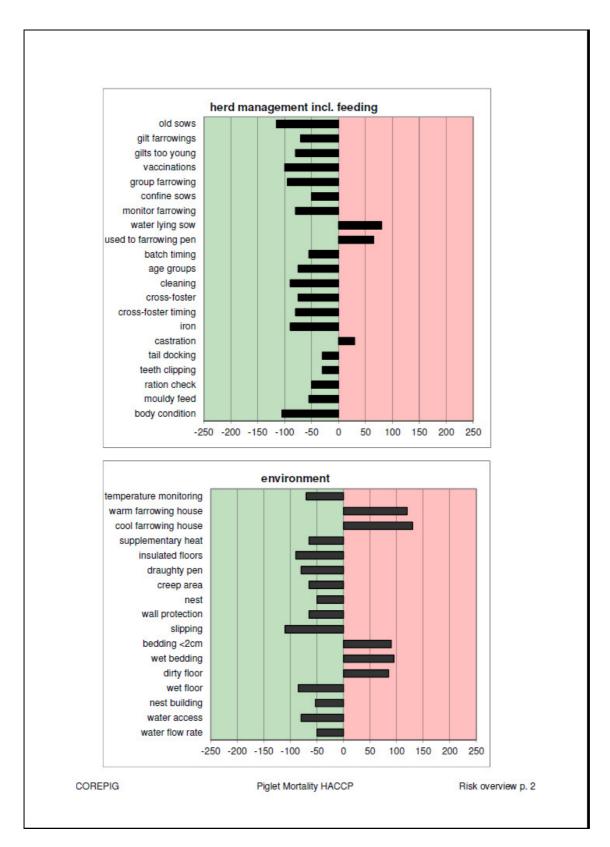
Next follows a list of measures already being applied on the farm which contribute to preventing suckling piglet mortality by alleviating or eliminating risk factors. The list contains the measures together with an explanation of the causal relationships with piglet mortality.



#### c) Graphical overview of the risk situation

All potential risk factors which were assessed on the farm are grouped by area of influence and presented in bar charts. Bars pointing to the left (green background) refer to potential risks for suckling piglet mortality which are handled well, i.e. in a preventive manner on the farm (they are also listed in the positive list above). Bars pointing the right (red background) are factors increasing the risk for piglet mortality on the farm. The longer a bar, the stronger the impact on mortality. Risks can be looked up using the keywords on the vertical axis, which can be found on the questionnaire and on the positive and negative list.





Our example farm is doing well in the areas herd management and environment (meaning potential risks in these areas have been eliminated), but should pay more attention to mortality risk factors related to the piglets themselves as well as to the duration of farrowings.

#### d) List of high impact risks prevalent on the farm

The factors which increase risk for suckling piglet mortality on the farm are ranked by their impact and those of highest impact are presented together with an explanation of the causal relationships and suggestions for removing the detrimental influence. Addressing the high impact factors first bears higher chances of changing the outcome, and the standard list is restricted to five items in order to focus on the most important issues. The list can be extended to show more or all detrimental influences. The suggestions for improvement are discussed with the farmer, and in the end the farmer should decide, what he/she is going to improve and how.

Things which mi	ght be imp	1	I		
current situation	keyword	contributes to dying from	reasoning / causation		solutions
Is average litter size over 14? - yes	litter size	starvation, born dead, infection	Larger litters mean that farrowing is prolonged and later piglets are at higher risk of anoxia. Furthermore, most sows have a maximum of 14 functional teats and often fewer. If the number of piglets exceeds the number of functional teats weaker piglets often fail to suckle colostrum, will feed less in general, and hence have higher mortality.	<b>→</b>	Monitor the course of farrowings and be prepared to attempt resuscitation of later born piglets. Practice split suckling by shutting the stronger, early born piglets which have already suckled in a warm creep area for an hour to allow the weaker piglets to suckle without competition. Adjust the litter size to match the number of functional teats on the sow. Provide supplementary milk (hygienically) for large litters.
Do farrowings last >5h? - yes	long farrowings	born dead, hypothermia, crushing	Long farrowings increase the risk of later born piglets losing placental blood supply and becoming anoxic and lethargic.	<b>→</b>	This might be due to a number of reasons (e.g. stress before farrowing, sow body condition) which are explored singly in the remainder of this tool.
	<u>keyword</u>	contributes to dying from	Piglet Mortality HACCP		To Do p.
current situation  Are piglets small at birth (many <1kg)? -	keyword small piglets		reasoning / causation  Piglets of low birthweight lose heat rapidly because of their high surface	<b>→</b>	solutions  Ensure that sows have adequate body condition at farrowing (BCS3: bones can only be felt by
current situation  Are piglets small at birth (many <1kg)? -		dying from crushing,	reasoning / causation Piglets of low birthweight lose heat	<b>→</b>	solutions  Ensure that sows have adequate body condition at
COREPIG  Current situation  Are piglets small at birth (many <1kg)? - yes  Do piglets huddle and shiver? - yes	small piglets	dying from crushing,	reasoning / causation  Piglets of low birthweight lose heat rapidly because of their high surface area to volume ratio. They also suckle less well because of competition with bigger littermates. This makes them lethargic and prone to remain in high risk areas close to the sow. Small piglet size is caused by large litter size or because sows have too little body	<b>→</b>	Ensure that sows have adequate body condition at farrowing (BCS3: bones can only be felt by pressing hard with the flat of the hand). Consult a nutritionist to check that the gestation diet is correctly formulated. If possible provide supplementary heat at the site of birth until piglets

## **Appendix II: Farmer opinion questionnaire**

#### Farmer evaluation of HACCP-plans

In the questionnaire below the farmers will evaluate the whole project.

Table 1 General evaluation of positive list and solutions

Table 1 General evaluation of positive list and solutions  General evaluation				
Questions	Answers	Comments		
Did the positive list provide any useful information concerning management of the problem?	Little 1 2 3 4 5 6 7 8 9 10 Much	Comments		
Did you include items from the positive list in implementing the solutions?	Yes No			
Did you discuss the positive list with employees or advisers during the implementation process?	<ol> <li>Employees</li> <li>Adviser</li> <li>None</li> </ol>			
How valuable was the positive list as a whole?	No value 1 2 3 4 5 6 7 8 9 10 very valuable			
How valuable was the negative list as a whole?	No value 1 2 3 4 5 6 7 8 9 10 very valuable			
How valuable was the graphic summary as a whole?	No value 1 2 3 4 5 6 7 8 9 10 very valuable			
Did the lists point to any risk factors that surprised you:	<ol> <li>No</li> <li>Yes -which risk factors?</li> </ol>			
In the future how do you reckon the tool could be used?	<ol> <li>Questionnaire and check list on Internet completed by farmer himself/herself and actions implemented without advisory assistance</li> <li>Completed by farmer and actions discussed with adviser</li> <li>Tool used by production adviser</li> <li>Tool used by vet</li> </ol>			
Would you appreciate completing the questionnaire and check list regularly e.g. 1-2 times a year to monitor your risk profile and adjust your actions?	<ol> <li>Yes if I can do it myself</li> <li>Yes if the adviser has got the tool</li> <li>No, only in case of problems</li> <li>No it is not relevant in my herd</li> </ol>			

In the questionnaire below all the implemented solutions (negative list) will be graded by the farmer. Each solution has 14 questions that will be answered.

Table 2 Evaluation of each implemented solutions.

Negative list: Solution evaluation					
Reasoning/Causation	Solution	Comments			
Sows with an inadequate water supply will not have good milk production.  Newly farrowed sows are reluctant to walk long distances.  Grade questions below from 1 to 10 around the respective number).	Add water to the feed at each mealtime. Make sure that fresh water is always available and not at too great a distance from the farrowing hut in outdoor paddocks  for each solution or tick off answers you agree with	[example]			
,	Questionnaire				
How motivated were you to implement this solution?	Little 1 2 3 4 5 6 7 8 9 10 Much				
Was it clear why the solution should be carried out?	Not clear 1 2 3 4 5 6 7 8 9 10 Very clea	ar			
Was the solution easy feasible on your farm?	Not easy 1 2 3 4 5 6 7 8 9 10 Very eas	у			
Was the solution easy to respect?	Not easy 1 2 3 4 5 6 7 8 9 10 Very eas	у			
Did you consult your advisers during the implementation process?	<ol> <li>Did it myself without consulting an adviser</li> <li>Did it after consulting an adviser</li> <li>My adviser implemented it</li> <li>Something else</li> </ol>				
Was it clear what should be done to implement the solution?	Not clear 1 2 3 4 5 6 7 8 9 10 Very clea	ar			
How did you instruct your employees?	<ol> <li>Discussed the solution and put into work plan</li> <li>Put into work plan</li> <li>Put it into a notebook</li> <li>Carried out the solution myself</li> <li>Something else</li> </ol>				
How did the solution fit in your daily/weekly/monthly work schedules?	Bad 1 2 3 4 5 6 7 8 9 10 Good				
How much extra work did the solution cost?	<ol> <li>&lt; 1 hour a day</li> <li>&gt; 1 hour a day</li> <li>&lt; 1 hour a week</li> <li>&gt;1 hour a week</li> </ol>				
Would an adviser visit improve the implementation process?	Little 1 2 3 4 5 6 7 8 9 10 Much				
Are you satisfied with the effect of the solution?	Not at all 1 2 3 4 5 6 7 8 9 10 Very				
Was the solution carried out the whole trial period?	Yes No				
Will you still conduct the solution when the trial period ends?	Yes No				
What aspects of the solution were good?	Answer:				
What aspects of the solution were not good?	Answer:				

## **Appendix III: Adviser evaluation questionnaire**

General evaluation				
Questions	Answers	Comments		
General opinion to HACCP tool	No value 1 2 3 4 5 6 7 8 9 10 very valuable			
General opinion to questions?	No value 1 2 3 4 5 6 7 8 9 10 very valuable			
General opinion to solutions?	No value 1 2 3 4 5 6 7 8 9 10 very valuable			
Did the positive list provide any useful information concerning management of the problem?	Little 1 2 3 4 5 6 7 8 9 10 Much			
How valuable was the positive list as a whole?	No value 1 2 3 4 5 6 7 8 9 10 very valuable			
How valuable was the negative list as a whole?	No value 1 2 3 4 5 6 7 8 9 10 very valuable			
How valuable was the graphic summary as a whole?	No value 1 2 3 4 5 6 7 8 9 10 very valuable			
Did the lists point to any risk factors that surprised you:	<ol> <li>No</li> <li>Yes -which risk factors?</li> </ol>			
In the future how do you reckon the tool could be used?	<ol> <li>Questionnaire and check list on Internet completed by farmer himself/herself and actions implemented without advisory assistance</li> <li>Completed by farmer and actions discussed with adviser</li> <li>Tool used by advisor</li> <li>Tool used by vet</li> <li>other:</li> </ol>			
Which role could advisors play to support implementation of actions?				